



TERMS OF REFERENCE FOR THE EXPRESSION OF INTEREST FOR THE PLANNING AND IMPLEMENTATION OF THE INTERGRATED INFRASTRUCTURE MASTER PLAN OF KGATELOPELE LOCAL MUNICIPALITY

1. BACKGROUND

Kgatelopele Local Municipality is situated in the ZF Mgcawu District Municipality which is in Upington. The Municipality is surrounded by the following municipalities: Ga-Segonyana Local Municipality (LM), Dikgatlong LM, Tsantsabane LM and Siyancuma LM.

The administrative town of the Municipality is Danielskuil which has a total population of 20691 people, 52.5% of the population being male, while 47.5% are female as per census Statistics for 2016.

The population growth rate has been 3.49% between 2011 and 2016 with 6206 households and 3.49% of households being female-headed (Stats SA, Census, 2011 and 2016). The average household size is 3.5.

Kgatelopele Local Municipality consist of Danielskuil, Kuilsville, Tlhakatlou, Lime Acres, Owendale and the surrounding farms.

Over the past years, the provision of infrastructure services (bulk and reticulation) such as water, sanitation, road, stormwater, transport, electricity and telecommunication networks have posed as a serious challenge in the development of the town. These different sectors have also represented a very important factor and a precondition to stimulate and manage infrastructure, economic opportunities and normal service delivery to the communities of KLM. The sustainable provision of services in the KLM area can also play an important role in the improvement of the welfare of households in a specific any of the neighbourhoods or development areas. The limitations will influence the process of future land use change application and it will become part of the decision-making aspects of the SDF to sort out sustainable development before any development may be approved.

In addressing development needs, long-term development plans are imperative to ensure that systematic and sustainable development takes place in-line with Municipal Spatial Development Framework and Integrated Development Plan.

The guiding principles for sustainable development call for political and social stability through good governance and ensuring that existing and new human settlements are economically sustainable, by placing employment opportunities and economic development within reach of the employable component of the population.

Furthermore, society must be empowered to join the economy through appropriate and adequate education and skills development.

This requires looking at long-term economic development and growth opportunities, demand, practical spatial distribution, economic development and bulk infrastructure requirements.

To this end many sectors are setting new longer-term goals to take development to new heights. It is also of critical importance to recognise, and make provision for, ongoing efficient implementation, operation, management and maintenance of existing and new infrastructure generated via the planning process.

It is against this backdrop that the Municipality has undertaken an initiative to request proposals for the development and implementation of the Integrated Infrastructure Plan that will cover a life-span of 30 years as part of a long-term strategic planning in order to provide direction for strategic developments, infrastructure investment, promote efficient, sustainable and planned investments by all sectors and indicate priority areas for investment in land development in-line with the Spatial Development Framework. This will ensure that the Municipality is able to render quality, reliable, sustainable and resilient infrastructure to the community of Kgatelopele Local Municipality.

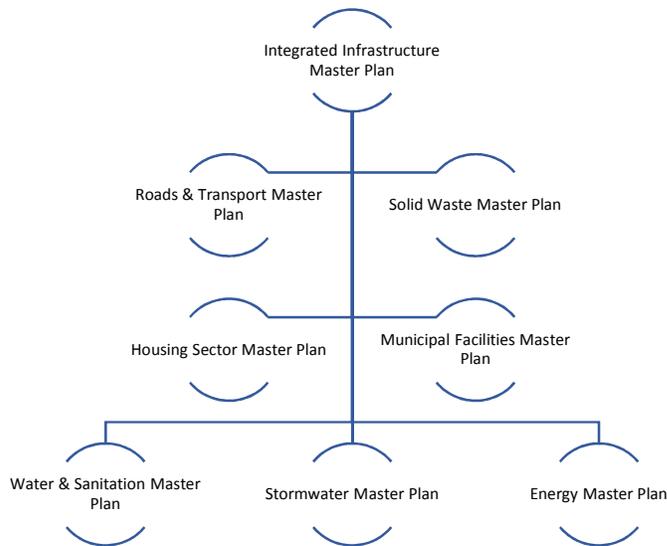
2. THE PROJECT BRIEF

To realise the abovementioned **objectives**, Kgatelopele Local **Municipality** seeks to appoint an engineering consultancy firm to develop a comprehensive **Integrated Infrastructure Master Plan** covering the needs of the Kgatelopele Local Municipality in the short, medium and long term; (20 – 30 years) considering not only urban, but also peri-urban and rural areas which encompass Danielskuil, Kuilsville, Tlhakatlou and Lime Acres including other potential developmental areas.

The Integrated Infrastructure Master Plan will encompass the following master plans;

- Water and Sanitation Master Plan.
- Energy Master Plan
- Stormwater Master Plan
- Solid Waste Master
- Housing Sector Plan
- Stormwater Master Plan
- Municipal Facilities Master Plan

The purpose of the **Integrated Infrastructure Master Plan** is to compile implementation strategies, with goals and objectives, which will be followed by Business Plans detailing the objectives in such a way that clear direction is given to implementation. The Business Plans which emanate from each sector also developed by the Consultant will include a funding model and a programme for the implementation of all the projects identified. It will be necessary to evaluate the long-term viability of existing infrastructure to cope with expansion and augmentation, and to identify new infrastructure required, and to propose time lines regarding when such infrastructure will be required. The first phase of this project will require the assessments to address the primary and secondary networks, and the primary and secondary equipment needed to deliver a reliable, safe and affordable service to all existing and future consumers within the area.



The contents of the Integrated Infrastructure Master Plan created by the service provider must be expanded to the level of detail at which the municipality can commence with development or implementation upon the approval and funding of the respective Business Plans.

Each project description should call for the service provider to assist in acquiring land, registering servitudes, undertaking an Environmental Impact Assessment (EIA) and providing detailed designs for construction, including Scope of Work and Bills of Materials with associated budgets for the short, medium and long term.

The Service Provider will also be responsible for the monitoring and implementation of identified infrastructure projects in-line with the approved business plans strictly on a risk base service level agreement which will be reviewed annually to monitor performance.

3. THIS INITIATIVE WILL BE ALIGNED TO THE KEY PERFORMANCE AREAS FOR THE BACK-TO-BASICS APPROACH WHICH IS AS FOLLOWS;

3.1 Basic Services:

This is to ensure the Municipality creates decent living conditions for the community. The planning, implementation and maintenance of basic infrastructure is critical for sustaining basic standards of living and economic activity in our towns and cities. All municipalities are required to develop service standards for each service, and will establish systems for monitoring adherence to these standards. All Municipalities are required to report on ward-level service delivery plans. Kgatelopele Local Municipality is also required to perform the following basic activities, and the performance indicators will measure the ability of our municipalities to do so:

- Develop fundable consolidated infrastructure plans.
- Ensure infrastructure maintenance and repairs to reduce losses with respect to:
 - Water and sanitation.
 - Human Settlements.
 - Electricity.
 - Waste Management.
 - Roads.
 - Public Transportation.
- Ensure the provision of Free Basic Services and the maintenance of Indigent register.

3.2 Good Governance:

Good governance is at the heart of the effective functioning of municipalities. All Municipalities must be constantly monitored and evaluated on their ability to carry out the following basics:

- The holding of Council meetings as legislated.
- The functionality of oversight structures, s79 committees, audit committees and District IGR Forums.
- Whether or not there has been progress following interventions over the last 3 – 5 years.
- The existence and efficiency of Anti-Corruption measures.
- The extent to which there is compliance with legislation and the enforcement of by-laws
- The rate of service delivery protests and approaches to address them

3.3 Public Participation

Measures are currently been taken to ensure that Kgatelopele Local Municipality engages with their communities. Compliance is enforced with the provisions of the Municipal Systems Act on community participation. All Municipalities must develop affordable and efficient communication systems to communicate regularly with communities and disseminate urgent information.

The basic measures to be monitored include:

- The existence of the required number of functional Ward committees.
- The number of effective public participation programmes conducted by Councils.
- The regularity of community satisfaction surveys carried out.

3.4 Financial Management

Sound financial management is integral to the success of local government. National Treasury has legislated standards and reporting requirements, and based on our monitoring of the indicators, we will identify the key areas emerging from the profiles and partner with National Treasury to support the remedial process. Performance against the following basic indicators will be constantly assessed:

- The number of disclaimers in the last three to five years.
- Whether the budgets are realistic and based on cash available.
- The percentage revenue collected.
- The extent to which debt is serviced.
- The efficiency and functionality of supply chain management.

3.5 Institutional Capacity

There has to be a focus on building strong municipal administrative systems and processes. It includes ensuring that administrative positions are filled with competent and committed people whose performance is closely monitored. Targeted and measurable training and capacity building will be provided for Councillors and municipal officials so that they are able to deal with the challenges of local governance as well as ensuring that scarce skills are addressed through bursary and training programmes.

The basic requirements to be monitored include:

- Ensuring that the top six posts (Municipal Manager, Finance, Infrastructure Corporate Services, Community development and Development Planning) are filled by competent and qualified persons.
- That the municipal organograms are realistic, underpinned by a service delivery model and affordable.
- That there are implementable human resources development and management programmes.
- There are sustained platforms to engage organised labour to minimise disputes and disruptions.
- Importance of establishing resilient systems such as billing.
- Maintaining adequate levels of experience and institutional memory.

4. STUDY LOCATION

The investigation covers the entire jurisdiction of Kgatelopele Local Municipality
Coordinates: 28.2854° S, 23.6681° E.



5. STUDY OBJECTIVES

The development of the Integrated Infrastructure Master Plan must include the evaluation and analysis of existing documents, the determination of existing backlogs, current demands and capacity, the expected growth of the Municipality, and models which will maximise the development potential. The process must involve officials, political representatives, organised local business and the communities from grass roots level, mining houses and applicable spheres of government.

Therefore, as part of the compilation processes, provision must be made for an inclusive participation process involving all the stakeholders. The technical process will rely on the participation of officials and political representatives from the municipalities, provincial and national government regarding technical inputs and the decision-making process. It will thus be a collective process with incremental decision making and with a focus on capacity building of all involved in terms of the contents of this study.

6. PROJECT DELIVERABLES

Final deliverables will be decided on at a Project Initiation Workshop convened by the Project Consultant. Changes to the final deliverables must be approved by the Steering Committee.

Preliminary deliverables, subject to approval at the Project Initiation Workshop, will include the development of:

- An ***Integrated Infrastructure Master Plan*** considering all the variables

that must be in place for sound development

- A land-acquisition strategy, which will be required to secure land in the long term for the development of ***bulk supplies, through routes, major supply lines, facilities or housing taking into consideration that Kgatelopele Local Municipality is in a dolomitic area.***
- A Project Prioritisation Model addressing short-, medium- and long-term strategic plans.
- The formulation of proposals and business plans on appropriate Funding Models to fund project implementation.
- A review of existing institutional arrangements on municipal level and the formulation of a proposal to build capacity to implement sustainable human settlements
- Any further deliverables as identified in the proposed Project Initiation Workshop.

The successful bidder will be appointed on a risk-based contract which will encompass the above-mentioned deliverables right up to construction and commissioning stage.

7. SOURCE DOCUMENTS

The ***Integrated Infrastructure Master Plan*** must be aligned with the visions and targets outlined in various source documents which will be made available to the appointed Service Provider.

The sector strategies and plans to be developed including all Master Plans, are as follows:

- Water services
- Roads and transport
- Stormwater
- Electricity and energy
- Solid waste
- Municipal amenities
- Integrated housing

Other municipal planning and strategy documents include, but are not limited to:

- Integrated Development Plan
- Spatial Development Framework
- Land Use Management Scheme
- Environmental strategies and plans
- Local Economic Development strategies and plans
- Social services strategies and plans
- Renewal Strategies

Proposals should also be formulated so that they align with applicable national and provincial programmes, projects and initiatives. Provincial development strategies must also be consulted.

National Documents that are also to be considered;

- National Spatial Development Framework
- National Growth and Development Strategy
- National Economic Development Framework

At local level, an assessment of the regional demand for the service being considered should also be studied to determine whether partnerships can be negotiated to share in the formulation of proposals for major developments which could be handled more cost effectively or efficiently on a regional basis.

It is expected that the Service Provider must be well versed in the planning and public sector environments. It is therefore incumbent on the Service Provider to incorporate strategies and directions demanded by documents apart from those listed above, or more recent than those, which were not available during the preparation of this document.

A list of additional source documents should be included in the tenderer's list of documents consulted.

Provision should be made in the project proposal for an initial research period that will be used to identify any additional information needed for the formulation of the Integrated Infrastructure **Master Plan** where Kgatelopele Local Municipality is not in possession of relevant documents.

8. THE PLANNING PROCESS AND DETAILED DELIVERABLES

It is envisaged that a comprehensive planning process will be embarked on, from which the Master Plan will emerge, incorporating a detailed list of deliverables as outlined below. The list should act as a guideline which may be expanded or amended but must be aligned with the high-level project deliverables described above and the strategic long-term vision of the Kgatelopele Local Municipality.

The planning process will commence with the preparation or review of an Asset Register, understanding the status quo and determining future demand. A comprehensive analysis of options will then be carried out which will offer long-term development guidelines and specify the priorities for medium- and short-term development.

Considering the scope of work in more detail, the tenderer is required to:

- Identify the sector plans, programmes, projects and initiatives in all spheres of government that will affect the development and viability of the service under consideration
- Prepare or update the Asset Register and GIS and determine conditions, remaining useful life, efficiency levels, reliability, losses and carrying capacity
- Determine backlogs
- Determine future demand by considering growth patterns, spatial development, land use and the levels of service required within the framework of existing legislation and policy
- Determine socio-economic status quo i.e. consumer and user profiles and affordability
- Determine what capacity increases can be achieved through refurbishment, upgrades and demand management and provide cost estimates
- Determine the extensions required to address backlogs and provide cost estimates.
- Determine the extensions required to address backlogs and provide cost estimates
- Determine the levels of service and the extent of new developments required to meet future demand and provide cost estimates
- Determine provider arrangements such as who is providing water, treatment facilities, through routes in the area
- Consider the use of alternative technologies to achieve reduced costs, ease of operation and maintenance or protection of the environment where appropriate
- Facilitate the provision of land and servitudes
- Facilitate wayleave applications from national, provincial authorities and agencies where applicable.

- Facilitate access to national, provincial and municipal authorities or their service providers
- Facilitate Environmental Impact Assessments where required
- Identify sources of funding, including tariff structuring, levies, investment or payment models to raise sufficient funds for development
- Identify methods of delivery, including community participation, traditional service provider models and public-private or public-public partnerships where appropriate
- Carry out a risk analysis to identify critical assets, the impact of their failure, the level of exposure to risk, and to determine alternative services or sources as the case may be
- Determine priorities and determine the phasing of projects and programmes for short, medium- and long-term development
- Identify critical material, equipment, skills and labour requirements to be sourced in other regions or internationally as an input to supply chain management
- Compile a comprehensive Master Plan, including long term (30 years), medium term (Three-To-Five-Year Capital and Operational Plan) and short term (One-Year Project and Budget Plan), to ensure sustainable development
- Regarding the medium- and short-term plans, compile specifications to be used for tender purposes
- Ensure that all drawings are incorporated into the Asset Register and GIS
- Compile project specifications to enable the Local Municipality to call for tenders and implement projects easily
- Review existing institutional arrangements and formulate proposals to develop systems and procedures and to build capacity as required to operate and maintain the infrastructure developed
- Workshop the drafts with the Local Municipality and incorporate comments
- Ensure submission for adoption of the Integrated Infrastructure Master Plan by the Council of the Local Municipality
- Comply with any further requirements identified in the proposed Project Initiation Workshop

8.1 WATER

- Sectorise the water network into discrete district metered areas (districts and zones).
- Determine existing demand by means of water balances and water metering at end points.
- Prepare or update the Asset Register and determine existing water sources, bulk supply and network capacity, reliability and efficiency.
- Determine backlogs.
- Assess the status quo of the infrastructure and the need for refurbishment, and update Infrastructure Asset Management Plans.
- Assess water conservation and water demand management practices and make recommendations regarding the implementation of such programmes to ensure that loss reduction is addressed.
- Interact with town and development planners to identify new and proposed developments.
- Decide on levels of service.
- Determine the anticipated growth in demand and the need to upgrade or expand networks, pump stations and bulk services.
- Optimise water networks and bulk services in terms of the demand.
- Compile a demand forecast model which can be updated on a continuous basis as the demand changes or new areas are developed.

- Consider the possibility of using alternative technologies.
- Prepare long-, medium- and short-term plans covering expansion, operations and maintenance, costings, tariff models, possible funding sources, land, servitudes and staffing requirements.
- Compile business plans for funding to ensure implementation of identified projects
- Compile short- and medium-term project specifications to enable the Municipality to call for tenders and implement projects easily.

8.2 ROADS

- Carry out traffic counts to determine the existing road loading conditions.
- Determine road network conditions, capacity and the need for refurbishment, and update the pavement management system (PMS) and the building management system (BMS).
- Prepare or update the Infrastructure Asset Management Plans.
- Interact with town and development planners to identify new and proposed developments.
- Decide on levels of service.
- Determine the anticipated load growth, transportation models, including intermodal models, and the need to upgrade or expand the network.
- Determine any network changes that could increase capacity, including geometric and structural changes.
- Compile a traffic forecast model which can be updated on a continuous basis as patterns change or new areas are developed.
- Prepare long-, medium- and short-term plans covering expansion, operations and maintenance, **costings**, possible funding sources, land, servitudes and staffing requirements.
- Compile business plans for funding to ensure implementation of identified projects
- Compile short- and medium-term project specifications to enable the Municipality to call for tenders and implement projects easily.

8.3 SANITATION

- Determine the existing load on the network by means of flow records.
- Prepare or update the Asset Register and determine existing network and bulk capacity, reliability and efficiency.
- Determine backlogs.
- Assess the status quo of the infrastructure and the need for refurbishment, and update Infrastructure Asset Management Plans.
- Ensure that loss reduction is addressed to reduce high flows of potable water into treatment works.
- Interact with town and development planners to identify new and proposed developments.
- Decide on levels of service.
- Determine anticipated load growth and the need to upgrade or expand networks, pump stations, bulk services and dry sanitation solutions.
- Optimise sewer networks and bulk services in terms of load distribution.
- Compile a load forecast model which can be updated on a continuous basis as the load changes or new areas are developed.
- Consider the possibility of using alternative technologies
- Prepare long-, medium- and short-term plans covering expansion, operations and maintenance, **costings**, tariff models, possible funding sources, land, servitudes and staffing requirements.

- Compile short- and medium-term project specifications to enable the Municipality to call for tenders and implement projects easily.’
- Compile business plans for funding to ensure implementation of identified projects

8.4 STORMWATER

- Acquire the plans of existing stormwater systems and topographic details of the area, including the surrounding areas.
- Prepare or update the Asset Register and determine existing flood lines and the capacity of the network.
- Determine backlogs.
- Assess the status quo of the infrastructure and the need for refurbishment, and update Infrastructure Asset Management Plans.
- Interact with town and development planners to identify new and proposed developments.
- Decide on levels of service.
- Determine the anticipated load growth and all factors required to determine the capacity for new stormwater system and the necessity for upgrades to existing systems; this will include the determination of new flood lines, retention pond sitings, etc.
- Compile a flow forecast model which can be updated on a continuous basis as inflow and the runoff patterns change.
- Prepare long-, medium- and short-term plans covering expansion, operations and maintenance, **costings**, possible funding sources, land, servitudes and staffing requirements.
- Compile short- and medium-term project specifications to enable the Municipality to call for tenders and implement projects easily.
- Compile business plans for funding to ensure implementation of identified projects

The above outlines critical deliverables which will need to be considered during the assessment of other plans towards the development of the Integrated Infrastructure Master Plan. It is also important to note that the above lists are not exhaustive. The tenderer must indicate, where possible, any perceived deficiencies in the different planning areas for consideration by the municipality.

9. PROJECT DURATION

Each Service Provider shall submit a detailed breakdown of the project duration for the preparation of the ***Integrated Infrastructure Master Plan*** linked to the above deliverables, together with the envisaged tasks and duties that need to be carried out for the successful compilation of the ***Master Plan***. The anticipated completion time will be according to the proposed timeframes and deliverables proposes by the Service Provider subject to a risk base contract where the Service Provider will also be required to source funding for the development of the master plans and business Plans. Execution of projects will be dependant on availability of funding.

10. EVALUATION CRITERIA FOR THIS BID

Bids will be evaluated according to the Kgatelopele Local Municipality's Supply Chain Management Policy, Preferential Procurement Policy Framework Act (Act 5 of 2005) and the Preferential Procurement Regulations, 2017, and Broad Base Black Economic Empowerment Act (Act 53 of 2003).

The minimum threshold for functionality will be 70 points, where all individual thresholds are adhered to. Any bid that fails to meet the minimum threshold (as well as individual minimum components) will not be evaluated further.

The evaluation criteria, score and weightings for measuring functionality are shown on the table below..

Description of Functionality Criteria	Points	Weight	Allocation
Personnel Qualifications (Team Leader)	15		
Personnel Experience (Proposed Team) +9	10		
Relevant Experience within infrastructure Projects Programme Management	20		
Resources	20		
Professional Indemnity Insurance	5		
Company Capacity to conduct Quality Management System	10		
Technical Proposal & Methodology Approach	20		
TOTAL	100		

11. EVALUATION PROCESS AND WEIGHTING

11.1 Evaluation Methodology

11.1.1 Evaluation of bids will be done in a **two-stage process**:

11.1.2 Stage One (1) will be the evaluation of bids on **Administrative Compliance**. During this stage, bids that do not meet the minimum threshold shall be disqualified and will not be considered for further evaluation.

11.1.3 Stage Two (2) evaluations will be based on **Functionality**.

11.2 STAGE 1: Administrative Compliance

11.2.1 Submission of Proposal;

11.2.2 Bid Commitment and Declaration of interest Form should be signed by the Bidder;

11.2.3 Outsourcing of services - bidders are required to submit a letter of consent or JV agreement/memorandum of understanding from the other service provider;

Note: Bids that do not comply with the above requirements may be eliminated and be regarded as non-responsive.

RELEVANT QUALIFICATIONS	
	Maximum Points – 15
Demonstrate Relevant Qualification of the key staff (assigned personnel) in relation to the scope of work: (certified qualifications and professional registration)	
PhD in a Built-Environment Field	15
Master’s Degree (MSc, M Tech etc.) in a Built-Environment Field	10
Bachelor’s Degree (e.g. B. Arch, BSc. QS, B.Eng., B Tech) up to (Hons) – above; in a Built-Environment Field	5
3-year Diploma, National Diploma up to Higher Diploma and above; in a Built-Environment Field	0

RELEVANT EXPERIENCE WITHIN INFRASTRUCTURE PROJECTS			
			Maximum Points - 10
Personnel Experience (Proposed Team)			
Demonstrate experience of the key staff (assigned personnel) – <i>(CV’s of Proposed Staff)</i>			
10 years or more			10
7 – 10 years			7
6 – 5 years			5
0 – 4 years			3
RELEVANT EXPERIENCE WITHIN INFRASTRUCTURE PROJECTS			
Bid Evaluation Criteria for Functionality	Weight	Description	Maximum Points 5
Number of years of relevant related consulting experience of Bidder. <i>(Max 5 Points)</i> <i>Certified appointment letter</i>			
<i>Experience of Bidder in</i>		More than 5 years	5
		More than 4 years up to 5 years	4

<i>terms of Number of years in the consulting industry of relevant related projects</i>	More than 3 years up to 4 years	3
	More than 2 years up to 3 years	1
<i>Experience in the infrastructure programme management related Projects (Max 15 Points)</i>		
<i>Proof of assignment with contactable signed reference letters on Client Letterhead</i>		
<i>Experience of bidder the infrastructure programme management in terms of successfully completed projects</i>	Value of Completed Projects	
	Greater than R200 million	15
	Greater than R100 million	10
	More than R50m up to R100 million	5
	More than R25m up to R50 million	3
RESOURCES – HUMAN CAPACITY		
Human Capacity		20
<ul style="list-style-type: none"> • Engineers/Technologist • Architect/Architect technologist • Town & Regional Planners • Environmental Consultants • Quantity Surveyors & Land Surveyors • Geotechnical Specialist • Occupational Health & Safety Specialist 		
Human Capacity (Bidders that have half or less than the required professions)		10
<ul style="list-style-type: none"> • Engineers/Technologist • Architect/Architect technologist • Town & Regional Planners • Environmental Consultants • Quantity Surveyors & Land Surveyors • Geotechnical Specialist • Occupational Health & Safety Specialist 		
PROFESSIONAL INDEMNITY INSURANCE		
Company to provide a Professional indemnity – 15 million rand		5
COMPANY CAPACITY TO CONDUCT QUALITY MANAGEMENT SYSTEM		
The company must be certified for ISO 9001(2015)		10
METHODOLOGY APPROACH AND METHODOLOGY**		
Demonstrate the approach and methodology of project implementation applied to any ideal project executed by your company in the past 5 years		Maximum Points - 10

<p>Methodology & Implementation Plan = 5 points</p> <ul style="list-style-type: none"> • <i>Comprehensive, detailed, time-bound & relative to government projects = 5 points</i> • <i>Comprehensive, detailed, time-bound & relative = 4 points</i> • <i>High level and time-bound = 3 points</i> 	10
<p>Quality Plan = 5 points</p> <ul style="list-style-type: none"> • <i>Comprehensive Quality Management Plan = 5 points</i> • <i>High level Quality Management Plan = 3 Points</i> 	
<p>Work breakdown structure= 5 points</p> <ul style="list-style-type: none"> • <i>A comprehensive breakdown of activities relative to methodology = 5 points</i> • <i>High-level breakdown of activities relative to methodology = 3 points</i> 	
<p>Skills development plan = 5 points</p> <ul style="list-style-type: none"> • <i>Comprehensive approach to skills development & transfer = 5 points</i> • <i>High level approach to skills development & transfer = 3 points</i> 	
<p>Risk Register = 5 points</p> <ul style="list-style-type: none"> • <i>High Level risk register with mitigation strategies = 5 points</i> 	
<p><i>To be scored in accumulation (Total available points – 10 Points)</i></p>	

**** Approach and Methodology must be in line with PMBOK® Guidelines and Standards**

Bids that do not meet the minimum threshold of 70 Points will be eliminated

Bids/proposals that have not scored specified minimum points on Functionality will be disqualified at this stage and will not be considered to present further.